CITY OF JAMESTOWN

OFFICE OF THE MAYOR www.jamestownny.net SAMUEL TERESI

SUMMARY OF MAJOR ACTIVITIES AND ACCOMPLISHMENTS - 2017

Government Structure/Financial Affairs/General Services

1. Formally closed out the FY 2016 General Fund Budget ($34,713,159) with a final audited deficit of only $20,259 (variance of expenditures exceeding revenues). This was significant as the budget was initially adopted utilizing more than $400,000 of the city's fund balance… in effect, a projected $409,753 deficit. As such, the 2016 spending plan was implemented in a virtual break even position.

2. Despite continuing challenges on the economic and fiscal fronts, Standard and Poors Inc. completed a bond/credit rating process which maintained the city's current, positive rating of A- with a STABLE OUTLOOK.

3. The city administration secured an additional $1 million from the 2017/2018 state budget (via the "Buffalo Billion 2" initiative) in recognition of the extraordinary fiscal challenges being confronted by the city and the extraordinary efforts put in place during recent years to improve the city's fiscal standing. The funding was also provided by the state as an incentive for the city to carry forward with several additional restructuring and consolidation initiatives that are in various stages of development. In the words of the Governor's Office, "this is not considered a bailout or gift, but rather a smart investment in a good city."

4. In conjunction with the city's health care plan third party administrator, Blue Cross/Blue Shield of WNY, continued the implementation of the city's wellness initiative ("The Good Life Plan") for both employees and retirees enrolled in the city's self-insurance program. This innovative and historic change in the way health care benefits are delivered is already showing progress toward streamlining the delivery of services and containing costs.

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5. Implemented additional procedures through the Finance/Treasurer's Office to improve upon the collection of outstanding payments and obligations previously considered uncollectible.

6. Continued cross training and collaborative activities involving the Finance Department and customer service staff at the Board of Public Utilities (BPU).

7. The retooled Information and Technology (IT) Department completed a variety of new initiatives that continued to improve the performance, security and efficiency of the entire city operation… and thereby reduce overall costs.

8. Completed the rebuilding and launched the city's new website, www.jamestownny.net. Expanded the city's social media profile and offerings.

9. With proceeds from a $400,000 state Local Government Efficiency Program grant, completed the development of a plan to contract for Police Department staffing with the Chautauqua County Sheriff's Office. With the assistance of the Center for Governmental Research (CGR) from Rochester, New York, the city/county project task force finalized a draft Inter Municipal Agreement (IMA) that was presented to city and county officials for consideration and action.

10. Completed the relocation of all archived and inactive documents from the records center located on the 4th floor to an off-site facility, freeing up office space that will be available in 2018 for rental opportunities.

11. Continued to utilize resources provided in the General Fund Budget to preserve vital statistic, (e.g., birth, death, marriage) records and city council minutes, by rebinding the records and encapsulating the pages when necessary, to insure that the information continues to be readable.

12. Filed over 250 Jamestown City Court Appearance Notices for individuals who owe greater than $200 in parking violations.

13. Booted 43 vehicles, the owners of which, each owed more than $100 in outstanding parking violations.

14. The Fire Department responded to 5,158 calls for services (up from 5,130 in 2016), which included 154 structure fires (107 in 2016), 3,981 EMS calls (3,946 in 2016) and 315 ambulance transports (293 in 2016).

15. The Fire Department responded to 36 arson fires during 2017 (19 in 2016, 31 in 2015, 20 in 2014, 13 in 2013, 25 in 2012).

16. The Fire Department recertified eleven (11) EMT's through it's in house CME program, which brings in a $3,300 reimbursement from New York State.

17. With assistance from the DPW, the Fire Department continued a rust inhibitor program on department vehicles to protect equipment from corrosion and better maintain efficiency and value.

18. The Fire Department took steps to improve the city's ISO rating; recertified the 2013 Spartan pumper from a 1,500 gpm rating to a 2,000 gpm rating; with the help of BPU staff, began a program to periodically perform hydrant flow tests and corrected thread tolerance issues. Redeveloped the fire based training program to align with new ISO objectives and documentation regimens.

19. According to official crime statistics compiled and released by the New York State Division of Criminal Justice Services (DCJS), Part 1, major crimes declined by 16.4%, across the board, with corresponding or even greater reductions in most categories (murder, rape, robbery, burglary, larceny, motor vehicle theft, etc.).

    This continues a trend over the past five (5) years of declining crime numbers in most major categories (see attached chart).

20. The Police Department responded to 36,031 calls for service, which included 6,762 vehicle and traffic matters, 1,714 domestic dispute calls, 1,135 animal complaints, 1,393 warrant checks, and 1,024 motor vehicle accidents. During 2017, 3,964 adult and 131 juvenile arrests were made by JPD Officers. Overall, there was a 9% increase in calls for service over the previous year.

21. During 2017, the NYS Division of Criminal Justice Services (DCJS) updated its statewide defensive tactics curriculum for police officers. Many of the principles and concepts in this update were adopted from the Jamestown Police Department's defensive tactics program. JPD officers played a lead role in not only updating the program, but also instructed and certified current defensive tactics instructors statewide on the new curriculum.

22. The city was again awarded the Gun Involved Violence Elimination (GIVE) grant, providing $66,790 to assist with enforcement and investigative efforts in addressing crimes involving the use of firearms. The 2017 award was increased, providing the opportunity to hire a crime analyst.

23. The city was awarded the Tactical Team Targeted Grant for $100,000 from the NYS Department of Homeland Security. The funding is being used to purchase individual and team equipment for the Department's SWAT team.

24. The City received the Edward Byrne Memorial Justice Assistance Grant (JAG), in the amount of $16,936. Grant proceeds were utilized for the purchase of two mobile data terminals (MDT), portable radios, body cameras, and equipment to outfit a new patrol vehicle. In addition, the JPD was also awarded a grant through the NYS DCJS in the amount of $25,000 for the purchase of equipment to be utilized by the Jamestown Metro Drug Task Force.

25. The Drug Enforcement Unit (Jamestown Metro Drug Task Force) executed 103 search warrants in the Greater Jamestown area, seized 6.12 ounces of heroin, 31.2 ounces of cocaine, 17.9 kilos of marihuana, 55.2 ounces of methamphetamine, 21 firearms, and $162,146 in cash.

26. In response to an increase of crime in specific areas within the city, the Jamestown Police Department launched an initiative in 2016 targeting designated neighborhoods to help address neighborhood issues. The goal was to maintain a visible presence, engage community members to build relationships, and address crime. This initiative was continued and expanded during 2017.

    The targeted areas were expanded from the Prendergast Corridor to two additional zones. There are now three targeted zones that patrols are assigned to on a rotating basis. Partners included the New York State Police, New York State Parole, Chautauqua County Probation, and the City of Jamestown Department of Development.

    A total of 97 details were conducted from May thru December. During the details 493 suspicious person/vehicles were checked, 428 vehicle and traffic citations were issued, 21 beat patrols were conducted, and 193 arrests were made. One detail was conducted with the Department of Development resulting in 32 houses being checked and 13 summons issued for housing code violations.

27. The city, primarily through efforts within the Police, Fire, Corporation Counsel and Development Departments, continued working with a variety of other public, private and nonprofit partners in the Greater Jamestown Region on a myriad of drug prevention, counseling and treatment initiatives. Included were the following partners:

    A. City of Jamestown Drug Court
    B. Jamestown Strategic Planning and Partnerships Commission/Health Care Action Team (HCAT)
    C. Jamestown Public Schools
    D. JPS PTA Council
    E. Jamestown Community College
    F. Jamestown Boys and Girls Club
    G. Board of Cooperative Education Services (BOCES)
    H. Chautauqua County Department of Health
    I. Chautauqua County Department of Mental Hygiene
    J. Chautauqua County Department of Social Services
    K. Chautauqua County Probation Department
    L. Chautauqua County Division for Youth Services
    M. Chautauqua County Alcoholism and Substance Abuse Council (CASAC)
    N. Chautauqua Opportunities, Inc. (COI)

O. Chautauqua Striders
P. Compeer
Q. Evergreen Health Services, Inc.
R. Family Services of Jamestown, Inc.
S. Gustavus Adolphus Family Services
T. Infinity Visual and Performing Arts Center
U. Child Advocacy Program
V. The Resource Center
W. Mental Health Association
X. The Salvation Army of Jamestown
Y. WCA Hospital
Z. YMCA of Jamestown
AA. YWCA of Jamestown

28. Concluded contract negotiations and mediation proceedings with the Kendall Club PBA and the Jamestown Professional Firefighters Union Local 1772. Both labor agreements expired on 12/31/15 and have now moved to the final interest arbitration stage of the process.

29. Secured NYS Division for Youth funding for the continued operation of the city's Summer Playground Program.

30. Continued and expanded the ongoing efforts to make the operations of city government more cost efficient. Noteworthy initiatives during 2017 included restructuring the Finance Department (resulting in an annual savings of $41,000), restructured Library services agreement/funding and various equipment sharing efforts.

    See the enclosed Summary of 91 City Government Restructuring efforts since 1/1/2000, which are saving city taxpayers nearly $6.1 million on a recurring, annual basis.

31. Advanced a variety of efforts with funding secured through the State's Financial Restructuring Board to build upon both internal and inter municipal consolidation/collaboration initiatives implemented during recent years. Initiatives included:

    A. Installation of new energy efficient LED lighting in two of the city's downtown parking facilities (Main Street and Cherry Street Parking Ramps) - $55,000

    B. Replacement of approximately 1,100 of the city's 3,700+ street lights with new energy/cost efficient LED fixtures - $500,000

    C. Development of a plan to improve the maintenance and management of the city's sizable (450+ vehicles) and diverse fleet (Police, Fire, DPW,

Parks, BPU, etc.) - $58,000

D. Launched a new, alternative, voluntary health care plan for retirees age 65 and older ($1,500,000)

32. Updated the City Clerk's website and launched the transition process to a digital archive system.

33. Updated the policy for meeting agendas and legal notices, to include both hard copy and digital postings.

34. Following the successful Parking Ticket Amnesty Payment Program in 2016, reviewed collection procedures and expanded efforts to collect on outstanding debt.

35. Launched the legal process to annex into the city, the Dow Street Electric Substation. Once approved and implemented, this effort will generate approximately $78,000 in additional annual payments in lieu of tax revenue for both the City of Jamestown and the Jamestown Public School District. It will also result in a net annual expenditure reduction of $167,000 for the city's electric division and its ratepayers.

36. Launched an initiative to establish a $16 million plus Capital Infrastructure Improvement and Equipment Replacement Fund. Financing for the program would be provided by using the bonding (borrowing) authority of the Jamestown Local Development Corporation (JLDC). The program would also utilize the monetized value of the city's debt free wastewater treatment plant to secure the bonds at a favorable rate. The debt would be repaid via sewer system revenues from all customers of the system, which includes both taxable and exempt property owners and tenants within and outside of the City of Jamestown (see attached program summary).

Infrastructure/Facilities/Utilities

1. Completed a record level of downtown and neighborhood street, sidewalk and storm water drainage improvement projects. In addition to more than 100 major repair, resurfacing, nova chip and storm sewer improvement activities, comprehensive construction efforts were completed along Newland Avenue, North Main Street, Chautauqua Avenue, South Main Street, Bemus Street, Summit Avenue, the Allen Park Glen, Fenton History Center Parking Lot, the DPW Salt Storage Facility on Steele Street, the Greater Jamestown Riverwalk and at Veterans Memorial Park.

2. Utilizing federal CDBG funding, continued the high level of curb and intersection improvements to bring the city one step closer to full compliance with the Americans with Disabilities Act (ADA).

3. Launched construction on the next phase of the Tracy Plaza Revitalization Program. Funding for this initiative is being provided through $1.5 million in tax exempt municipal serial bonds that were obtained during 2015 and nearly $1.5 million in funding secured from New York State's Consolidated Funding Application (CFA) process during 2016. The south-eastern portion of the plaza was reconstructed in the fall with work resuming on the south-western quadrant in Spring 2018.

4. Plans were completed and property easements were secured for the construction of a 370,000 gallon underground storm water management pond on private property at the corner of Huxley Street and Front Street. This project will significantly help to alleviate ongoing flooding issues in the subject west side neighborhoods.

5. Roof replacement projects were completed at the following city owned facilities:

    A. Engine 5 Fire House
    B. DPW building, 154 Steele Street
    C. Concession building at Bergman Park
    D. Kitchen building and barbeque pavilion at Allen Park

6. Completed the installation of a bullet proof security wall at the public entrance and reception area of the Police Department.

7. Completed parking lot improvements at the Fenton History Center.

8. Completed numerous improvements to the water and wastewater treatment operations.

9. Through the city's Board of Public Utilities, enhanced the operation of the Residential and Small Business Energy Efficiency Programs.

10. Undertook and/or completed a number of major investments within the city's municipal electric operation, including the following:

    - Completed a major maintenance overhaul of steam turbine generator unit #6 (STG #6) at a cost of approximately $2.7 million.

    - Continued efforts to purchase the pipeline, compressor, control and system assets of EmKey Transportation, Inc. This long term investment will support the electric generation operation at the power plant for years to

come and reduce costs for municipal electric customers.

- Completed the conversion and commissioned Boiler #9 to operate on natural gas.

- Launched a $5.5 million effort to deconstruct and demolish power plant coal fired Boilers #11 and #12, along with all supporting plant infrastructure. This project is expected to be completed over the next 18 months, with all costs being paid for out of the city BPU's dismantling fund.

- Completed a multi-year phase-out of old/inefficient lighting systems and air compressors in the power plant, which resulted in an 40% reduction in station power usage.

- The power plant elevator replacement project was successfully completed, at a cost of approximately $200,000.

- Achieved a total of $2.3 million in off system sales profits, allowing both $1.225 million to be provided to the electric operating budget and $1 million for the Overhaul Reserve Fund.

- Initiated the NYS mandated customer charges for Zero Emission Credits (ZEC's – nuclear plant subsidies, of nearly $900 thousand) and Renewable Energy Credits (REC's) in support of the Clean Energy Standard (CES).

- Completed the $1.75 million English Hill Substation Project, with final commissioning and energization occurring in December.

- Received approval from the NYS Department of Public Service, at the beginning of the year, for the new LED Street Light rates, which will provide significant saving to city taxpayers.

- Planned and executed the elimination of the Blackstone Substation.

- Negotiated and executed new SC-6 Flex Rate Agreements with SKF (4 years) and Monofrax (2 years), which will provide significant saving to both of these major industrial employers in the Town of Ellicott.

- Increased the number of city street light audits performed each year and set target improvement metrics for timely repair of known outages.

- Increased "Other Revenues" through additional fiber leases and a new PSC-approved Pole Attachment rate; finalized a new Pole Attachment Agreement with Verizon Wireless.

- Continued to execute downtown underground electric infrastructure improvements.

11. Through the Board of Public Utilities, the city's Water Resources Division undertook and completed a number of major initiatives, including the following:

    - Installation of new water mains – Newland Avenue from South Main Street to Foote Avenue, Bemus Street and Butler Street.

    - Planned and successfully implemented a change to daytime water flushing in both the spring and fall.

    - The Water Division was awarded a $567,492 grant from the NYS Lead Service Line Replacement Program.

    - Successfully secured permits and began installation of new water well #13 at the Cassadaga Well Field and Pump Station.

    - Worked with the Village of Celoron to extend city water service to eight (8) village residents who did not already have city water.

    - Sandblasted and painted the remaining 600 hydrants in the water system (successful completion of a 3 year program).

    - Achieved a 35% reduction in water main breaks (60) and service leaks (26) from the previous year (81 and 52).

    - Performed facility preparation work and began installation of the $1.75 million belt filter press and polymer system replacement project at the Wastewater Treatment Plant (WWTP).

    - Applied for and received a NYS grant for $375,000 for wastewater infrastructure (slip-lining) repair work within the city.

    - Slip-lined 5,966 feet of sanitary sewer mains – E. Virginia Boulevard, Maple Street, Hampton Lane, Thayer Street, Bowen Street, Sturges Street, Ahrens Avenue, Huxley Street, Chadwick Street and Kenmore Avenue.

    - Executed 130 feet of spot repairs in 14 different areas, including – Ohio Street, Winsor Street, Dearing Avenue, Newland Avenue, Bemus Street and E. Virginia Boulevard.

    - Repaired 123 manholes throughout the system, an increase of 79 over the number of repairs performed in 2016.

- Flushed and cleaned 367,257 feet (69.6 miles) and televised 68,144 feet (12.9 miles) of sanitary sewer main.

- Installed remote monitoring equipment for the Wastewater Treatment Plant (WWTP) on Quaint Road in the Town of Poland.

- Installed a new natural gas boiler at the Wastewater Treatment Plant (WWTP).

- Finally terminated the expired 1998 Town of Ellicott Water/Sewer Inter-Municipal Agreement and commenced negotiations towards finalizing a new, updated multi-year agreement.

- Updated schedule of rates documents for the water, wastewater and solid waste divisions.

12. Continued to work with the county on the $1 million plus reconstruction of the South Main Street Bridge. The project is slated for completion during the fall of 2018.

Regionalism/Intermunicipal Cooperation

1. Conducted wastewater (sludge) treatment services for the county's South and Center Sewer District.

2. Continued to provide leachate treatment services for the county Landfill in Ellery and the closed county Landfills in Stockton.

3. Utilizing a $400,000 grant from the state's Local Government Efficiency Program, completed the development of a plan to contract for Police Department staffing with the Chautauqua County Sheriff's Office. With the assistance of the Center for Governmental Research (CGR) from Rochester, New York, the joint city/county Project Task Force finalized a draft Inter Municipal Agreement (IMA) that was presented to city and county officials for consideration and action.

4. Conducted centralized purchasing activities with the county for public works materials.

5. Continued efforts through the State's Financial Restructuring Board program to identify and pursue additional opportunities to build upon the internal

restructuring and inter municipal consolidation/collaboration initiatives implemented during recent years.

6. Initiated discussions and negotiations with the Town of Ellicott to replace the long expired 1998 Water and Sewer Agreement.

7. Worked with the Village of Celoron to extend city municipal water to eight (8) residential customers within the village that previously did not receive the service.

8. Conducted numerous public safety mutual aid operations throughout the Greater Jamestown Region, most notably, in conjunction with the March 2017 massive, tragic arson fire in Downtown Falconer.

Housing/Neighborhoods/Community Development

1. The Department of Development expanded the use of "MyGov", the city's technology platform for Code Enforcement and Building Inspection records. The addition of a GIS module that allows for the tracking of condemned and zombie properties was added, utilizing grant funds from the Zombie Property and Remediation Initiative. As part of this system, the public now has the ability to report on line housing code violations, receive updates and follow cases through the entire process, as well as download reports on code enforcement activities.

2. Worked with the Jamestown Renaissance Corporation (JRC) to continue a variety of neighborhood revitalization strategies.

3. Updated a detailed analysis of the total costs associated with occupancy of residential properties within the City of Jamestown and its neighboring suburban communities (Falconer, Lakewood, Busti, Ellicott).

4. Initiated 1,234 new Housing Code enforcement cases and resolved most without City Court intervention. A total of 3,961 inspections were conducted in conjunction with these cases.

5. Renovated and brought 17 units of housing into code compliance, utilizing $303,000 in federal grant resources.

6. Expanded the targeted Mini Sweep Housing Inspection Program into various neighborhoods, in conjunction with an aggressive collaborative effort with the Jamestown Police Department.

7. Completed 13 residential and commercial property demolitions, with $425,000 of funding provided through the Chautauqua County Landbank Corporation/Office of the NYS Attorney General. An additional 13 demolition projects were launched or are about to begin.

8. Completed and received approval from the U.S. Department of Housing and Urban Development for year three (3) of the city's Five Year Consolidated Action Plan for the CDBG and HOME programs. Initiatives paid through these grants include targeted rehabilitation efforts in the North Main Street and East Second Street corridors and the Central Business District.

9. Contracted with Chautauqua Opportunities Incorporated (COI) and served as a member of the Chautauqua County Homeless Coalition.

10. Collaborated with CODE, Inc. to assist two (2) elderly homeowners through the Emergency Repair Program with projects totaling $20,640.

11. Worked with the Chautauqua County Land Bank to acquire 24 additional properties in Jamestown through the County Tax Foreclosure Auction and three (3) from commercial bank foreclosures. Seven (7) properties were sold in 2017 with over $295,000 of private funds being used for the rehabilitation of these sites. City staff, together with the CCLBC, also advanced the improvement of a "zombie property" on Beechview Avenue that was purchased utilizing NYS OAG funds.

12. Continued working with community members in the Chadakoin Park neighborhood to organize fundraising efforts for improvements and upgrades to the playground area in the park.

13. Continued efforts with the JRC on the very successful Neighborhood Block Cluster Rehabilitation Program.

14. Continued to work with the JRC on the development of the North Main Gateway Master Planning effort. Also collaborated on a $50,000 commercial façade project that rehabilitated the building at 1101 N. Main Street (Elegant Edibles). The City utilized funds from the CDBG Greenling Façade Improvement Program and the JRC provided match funds from a Sheldon Foundation grant, along with the owner's match funds.

15. The city was awarded another $150,000 from the New York State Office of Attorney General to execute a plan for zombie and vacant properties remediation.

16. DOD staff worked with officials from the former Union Gospel Mission to finalize an agreement between that organization and UCAN Ministries to transfer ownership of the men's shelter on West First Street. During 2017 the facility was refurbished and reopened.

17. Assisted property owners with landlords to complete two rehabilitation projects on rental properties under the CDBG Rental Rehabilitation Rebate Program. Projects transformed properties at 31 Fluvanna Avenue and 139 Newton Avenue. CDBG funding totaled $20,898.

18. The Department of Development responded to eight (8) residential structure fires for which emergency demolitions were necessary and conducted under the direction of city officials. Additionally, there was one Downtown Jamestown commercial building that was demolished as an emergency demolition, and a second that was destroyed by fire.

Parks/Recreation

1. Completed major construction activities for Phase V (McCrea Point to Clifton Avenue) of the Greater Jamestown Riverwalk. Also completed major construction activity on the Phase VI segment (Panzarella Park to McCrea Park) and the redevelopment of the McCrea Point Boatlanding Park.

2. Utilizing $1.6 million in funding through the Transportation Alternatives Program (TAP) from the New York State Department of Transportation, initiated construction of two (2) pedestrian bridges along the Greater Jamestown Riverwalk. The remainder of the funding for this $2 million project is being provided through repaid federal Urban Development Action Grant (UDAG) resources. The two bridges are being built next to the Washington Street Bridge and the newly opened section of the Greater Jamestown Riverwalk behind the Gateway Train Station, connecting "Panzarella Island" with the recently opened Comedy Park and the soon to be completed National Comedy Center. The bridges will not only allow for new business opportunities along the Riverwalk, but will more importantly provide a critically needed downtown access route for residents that live on the south west side of the city.

3. Expanded and enhanced the city's nationally acclaimed Urban Forestry Program and obtained Tree City USA status from the National Arbor Day Foundation for the 37th consecutive year. The city also secured the Foundation's "Growth Award" for an 8th consecutive year.

4. Tree Program Activity: Removed 263; Planted 212; Trimmed 1,902; Removed/ground stumps 222.

5. Implemented numerous ballpark improvement projects at Bergman, Allen, Roseland, and Jones and Gifford Parks.

6. Installed additional handicapped accessible improvements at various city parks.

7. Planned, implemented and/or supported a variety of community events including, but not limited to; the annual Easter Egg Hunt, Goranson Bandshell Concert Series, Labor Day Festival, Halloween Fun Fest, Holiday Parade and Tree Lighting, Hands on Jamestown Community Cleanup, Arbor Day Ceremony, Farmers Market Days, Thunder in the Streets Cruise-In, Lucy's Birthday Celebration, March Against School Violence, Juneteenth Festival, Infinity Music Showcase, World Series of Cars, Soap Box Derby, Riverwalk Concert Series, Memorial Day Parade and Soldiers Circle Ceremony, Salvation Army Concert Series, Lost Neighborhood Christmas Tree Lighting, Allen Park Holiday Caroling, Blue Star Mothers Service at Veterans Park, National Day of Prayer, Roller Derby Events at the Allen Park Ice Rink, Babe Ruth Baseball District and State Tournaments, Section 6 High School Baseball Tournaments, Jamestown Jammers, JCC and Oldtimers Baseball Games, Kallie's Krusade Allen Park playground equipment dedication, Lucy Town Marathon events, set up for all Neighborhood Block Parties, etc. etc.

8. Fully funded and conducted the annual Summer Playground Program at five (5) sites, with 270 children enrolled. A free lunch program was offered in conjunction with the Jamestown YMCA, which resulted in 3,870 meals being served over the course of the summer. In collaboration with the James Prendergast Library, a summer reading program was initiated with 100 children participating, logging nearly 7,800 minutes of reading time.

9. In conjunction with Phase VI of the Greater Jamestown Riverwalk Project, completed major renovation activities at Panzarella Island and the McCrea Point Boatlanding Parks. Held a Grand Reopening Celebration at the McCrea Boatlanding facility on July 8th involving dozens of community groups and drawing hundreds of local residents to the daylong event.

10. In conjunction with the Chautauqua County Department of Public Facilities and the Chautauqua Lake Association, the city undertook dredging activities along the Chadakoin River Outlet, including the boat slips and launch areas at the McCrea Point Boatlanding.

11. The city secured a $100,000 grant from New York State for continued improvements at Veterans Park.

Economic Development Activities

1. Continued planning and development efforts with representatives from the National Comedy Center and the Gebbie Foundation to bring to fruition the development of this new, world class, comedy based attraction in Downtown Jamestown. Major activities pursued/completed during 2017 included:

    - Finalized and executed the lease for the Gateway Station facility with NCC officials.

    - Assisted NCC officials to secure nearly $5 million in New Markets Tax Credit financing for the project.

    - Initiated major construction activities involving the new entrance and addition to the former BPU building at W. Second and Washington Streets.

    - Secured an additional $5 million in assistance from the State of New York through the "Buffalo Billion 2" Fund.

    - Secured from New York State $500,000 in funding though the "I Love New York Program" to assist with advertising and marketing the grand opening of the National Comedy Center in 2018.

2. Assisted the county with their efforts to retain and upgrade commercial air service at the Chautauqua County – Jamestown Airport.

3. Worked with the Jamestown Renaissance Corporation (JRC) to continue implementation of the city's "award winning" Downtown Urban Design Plan.

4. Issued 373 building permits for projects totaling $46,758,386. These permits generated $54,739 in fee revenue for the city.

5. City Staff worked continuously with the new owners, (the Hamister Hospitality Group of Buffalo, NY), of the former Downtown Holiday Inn site, to undertake a multi-million dollar renovation of the eight-story building for a full service Hilton Double Tree Hotel and conference center. During 2017, the developer was approved for a $350,000 JLDC Jobs and Private Investment loan as well as a $100,000 Greater Jamestown Zone Capital Corporation loan. Both loans will be

dispersed when the redevelopment project is completed. During 2017, the city secured $2.4 million in State Downtown Revitalization Initiative (DRI) funding for the project. Renovations of the facilities began in full force during the fall months. The new 147 room facility, with restaurant, bar, meeting room, banquet and health club amenities is scheduled to officially open by July 1, 2018.

6. Continued efforts in conjunction with $269,100 in Brownfield Opportunity Area Grant funding to redevelop industrial properties for commercial use in a 710-acre area (with 15 brownfield sites), located between Chautauqua Lake and Downtown Jamestown.

7. Continued the Mayor's "Business Visitation Program" with DOD/JURA staff. Site visits were conducted at over thirty (30) employers:

- New Flyer
- Dorian's Plus
- Dykeman Young Gallery
- Suit Kote, Inc.
- Lucille Ball Little Theater of Jamestown
- St. Luke's Episcopal Church
- The Escape Room
- Camp Onyahsa
- Ecklof Bakery
- Forte the Restaurant
- Havana Cuban Café and Pizzeria
- The Chautauqua Center
- Crown Street Roasting Company
- Jamestown Renaissance Corporation
- Taste of India
- Key Bank Building Development
- Vikings Building Development
- Lander's Men's Store
- Shane Uber Law Firm
- National Comedy Center
- Dawson Metal, Inc.
- Reg Lenna Center for the Arts
- Double Tree by Hilton
- Panino
- Artone Manufacturing Company, Inc.
- Jamestown Cycle Shop
- Eastside YMCA
- Gialy's
- Marvin House
- State Farm Agency – Washington Street
- Northwest Arena

8. Completed the $3.5 million redevelopment of the former M&T Bank Building (the Signature Center), that is now the new world headquarters for Digitell Inc. The city provided $145,000 in CDBG funding for façade and handicap accessibility improvements to the complex. City staff also provided design and technical assistance with this venture.

9. DOD/JURA staff continued work with the Lynn Development Group (LDG) to redevelop the former Federal Building complex. Staff also worked with LDG to help attract a new use to a former vacant industrial site in the medical corridor (The Chautauqua Center) as well as a long vacant commercial plaza on Fluvanna Avenue (New Flyer).

10. City Staff worked collaboratively with the Reg Lenna Center for the Arts (RLCA) on the advancement of its master plan to 1) address necessary structural repairs and alterations within the Reg Lenna Center complex; 2) build and transform new space within the complex for a smaller black box theater to have the ability to program smaller events in a right sized space; and 3) realign and reallocate space within the complex for other RLCA programmatic and administrative needs. During 2017, the city obtained $1.5 million in State DRI resources to finish off funding for the project, for which construction began in full force during the fourth quarter of the year. Finally, JURA also assisted the RLCA to obtain $90,000 in funding to upgrade the landmark marquis to include HD digital video capabilities for an added excitement in the Arts District.

11. As one of ten (10) cities across the state (and Western New York Regional Economic Development Council's designee), Jamestown was awarded the $10 million Downtown Revitalization Initiative (DRI). The City worked with the Governor's office, the Local Planning Committee and HR&A Associates early in 2017 to finalize and obtain approval for the final plan to invest $9.7 million into a series of transformative downtown projects. The final list of projects is contained as an attachment to this report.

12. Department of Development staff worked extensively and collaboratively with the Chautauqua County Industrial Development Agency and the owner of the former Quality Markets Building on Fluvanna Avenue, Shults Real Estate, LLC, to establish New Flyer, of Winnipeg, Manitoba and St. Cloud, Minnesota in 40,000 square feet of new manufacturing space. New Flyer opened during 2017 and has to date hired nearly 50 people to perform component assembly operations for buses that will be shipped to the New York City MTA. The City of Jamestown provided a $500,000 direct loan to the building owner and developer for the build-out of this new advanced manufacturing platform.

13. Utilizing $1.6 million in funding through the Transportation Alternatives Program (TAP) from the New York State Department of Transportation, the city initiated construction of two (2) pedestrian bridges along the Greater Jamestown Riverwalk. The remainder of the funding for this $2 million project is being

provided through repaid federal Urban Development Action Grant (UDAG) resources. The two bridges are being built next to the Washington Street Bridge and the newly opened section of the Greater Jamestown Riverwalk behind the Gateway Train Station, connecting "Panzarella Island" with Gateway/Comedy Park and the soon to be opened National Comedy Center. The bridges will not only allow for new business opportunities along the Riverwalk, but will more importantly provide a critically needed walking route for residents that live on the south west side of the city to travel on foot or bicycle to Downtown Jamestown businesses, activities and attractions.

14. DOD/JURA staff continued to work with private developers on a major project to establish a new micro-brewery, restaurant and banquet facility at the corner of W. Third and Washington Streets in Downtown Jamestown. A $500,000 Empire State Development Main Street Grant was awarded to the city for the project, along with the approval of $180,000 Jamestown Local Development Corporation loan. The city also obtained $830,000 in New York State Downtown Revitalization Initiative (DRI) funding to complete the financing for the project that is slated to open later in 2018.

15. The city secured $500,000 in Restore NY program funding for the redevelopment of the former Key Bank building on North Main Street. DOD staff worked with the new owner of the building to prepare a comprehensive building redevelopment plan. Staff also introduced the new owner, The Duke of Jamestown, LLC, to an international software development company, which is looking to relocate their headquarters to the building and serve as the anchor tenant for the complex. The city also obtained $1 million in New York State Downtown Revitalization Initiative (DRI) funding to complete the financing plan for the project that is slated to open later in 2018.

16. Department of Development staff worked with multiple partners on the design of the Riverfront Illumination Project that will enhance and provide accent features along the river form Main to Sprague Streets. New York State Downtown Revitalization Initiative (DRI) funding will be utilized to advance this project.

17. The city, after an intense research and application process, was approved to receive $28,000 in closeout funding, from the Federal Transportation Administrative (FTA) for the Gateway Station Redevelopment Project. This officially brings to a conclusion this project which had its origins in the early 1990's and its first official funding earmark in 2005.

18. The city was awarded $400,000 from the New York State Department of Transportation (NYS DOT) through the Transportation Alternatives Program (TAP) Congestion Mitigation and Air Quality (CMAQ) grant. The Smart Tourism Transportation Project will put in place new wayfinding strategies for both vehicular and pedestrian traffic as well as implement a new parking system with integrated smart technology that will create a more walkable Downtown

Jamestown. Also, staff successfully sought the match amount of $100,000 through a grant from Gebbie Foundation.

19. City staff worked closely with Northwest Arena and National Comedy Center officials to help create a development plan for a $5 million plus addition to the Arena for a "Kids Zone" and retail/office space for the National Comedy Center. The City worked with the Arena to facilitate the sale of a portion of the West Second Street right-of-way, which is necessary to build the addition. As part of the project, West Second Street would not need to be closed permanently for through traffic.

20. The Department of Development created a coalition of partners to raise more than $30,000 as a match for the City of Jamestown's contribution to conduct an Excursion Train Feasibility Study and Implementation Plan. An RFP process was conducted, with Stone Consulting of Warren, PA securing the contract to undertake the analysis. Funding partners included the Erie County IDA, Cattaraugus County IDA, Chautauqua County IDA, the Western New York Historical Railway Society, Southern Tier West, and Robert Dingman.

21. The 2017 CFA award for street scape improvements to West Second Street between Washington Street and Jefferson Street was announced by New York State in December, 2017. The $140,000 state grant, which represents twenty percent of the project costs, will be matched with $60,000 in financial assistance provided by the Gebbie Foundation.

22. Worked with the Gebbie Foundation and C&S Companies to develop a structural study of the Arcade Building on North Main Street, to determine possible scenarios for rehabilitation, redevelopment, or demolition.

23. Department of Development staff worked with James and Martin Schwab to develop a comprehensive building redevelopment plan for the former Vikings Temple Lodge on Washington Street for a mixed use project. The plan was used in conjunction with a $1 million Restore New York Round 5 Communities Initiative application that was submitted for consideration late in 2017.

24. Department of Development staff implemented the $150,000 Zombie Properties Remediation and Prevention Initiatives Grant. The City hired a part-time attorney specializing in housing and mortgage foreclosure to add capacity for legal representation in housing court to represent the City's interests. Additionally, research and follow up on properties that are on the New York State Department of Financial Services registry as vacant properties will occur to determine if mortgage lenders and servicers are responsible for upkeep and maintenance of the subject Zombie properties.

25. The Jamestown Local Development Corporation approved loans for four Jamestown businesses furthering downtown development; The Jamestown

Brewing Company received a loan in the amount of $180,000 for the build out of the former Grants Building to establish a new brewery and brew pub restaurant/banquet facility. H.H. Jamestown was approved for a $350,000 loan for the rehabilitation of the former Holiday Inn on Fourth Street. A Doubletree Hotel will open at this location in the summer of 2018. Crown Street Roasting Company was approved for a $35,000 loan for the opening of a new coffee roasting and retail shop located in the Third and Cherry Business Center. Nate Enterprises was approved for a $30,500 loan for the purchase of Esquire Cleaners on Second Street.

26. Four Greenlining Façade projects were completed, with the city, contributing a total of $65,000 in Community Development Block Grant resources. The projects included; Elegant Edibles on North Main Street, Slone Meluish Insurance on Spring Street, New Flyer on Fluvanna Avenue, and the Marvin House on Fifth Street. An additional $110,000 in CDBG funds were committed to projects that are now in progress.

27. Completed three Handicapped Accessible Improvement Program projects with the city contributing a total of $42,195 in Community Development Block Grants funding to New Flyer on Fluvanna Avenue, Third and Cherry Business Center, and Eventz by Scott on North Main Street. An additional $45,000 in CDBG funds have been committed to projects that are now in progress.

28. Performed eleven (11) Phase I Environmental site assessments utilizing US EPA Brownfield Assessment Grant funds.

29. Worked with consultants, C&S Companies and Joy Kuebler Landscape Architects, to complete the Brownfield Opportunity Area Step II Chadakoin River West Nomination Study. Consultants and DOD staff worked together to coordinate public input, lead the BOA steering committee, coordinate field study, and identify brownfield areas. The study will leverage future funds for Chadakoin Park development and Washington Street traffic calming and walkability initiatives. The study was funded by a NYS Department of State grant of $269,100, with a $29,000 local share.

30. City staff continued to collaborate with LaBella Associates on the Local Waterfront Revitalization Program. Through the LWRP process a new zoning map has been developed to designate important waterfront areas in the City of Jamestown. The final LWRP, with designated waterfront areas and new zoning map, is now under review by the Department of State. The City of Jamestown is working to incorporate the LWRP zoning map into the city code. This zone designation will be helpful in developing and preserving waterfront areas to their fullest potential.

31. In conjunction with a community steering committee, city officials worked throughout 2017 to develop a plan of action for utilizing $800,000 in funding

from New York State though the Empire State Poverty Reduction Initiative (ESPRI). The plan is to develop new and innovative programs for ending the cycle of poverty for Jamestown citizens by providing improved educational skills and training efforts in specific job sectors for meaningful employment that offers family-sustaining wages.